

No Library is an Island!

How Singapore Management University (SMU) Libraries collaborate with other academic libraries in Singapore and beyond on projects, initiatives, and taskforces

Presenter

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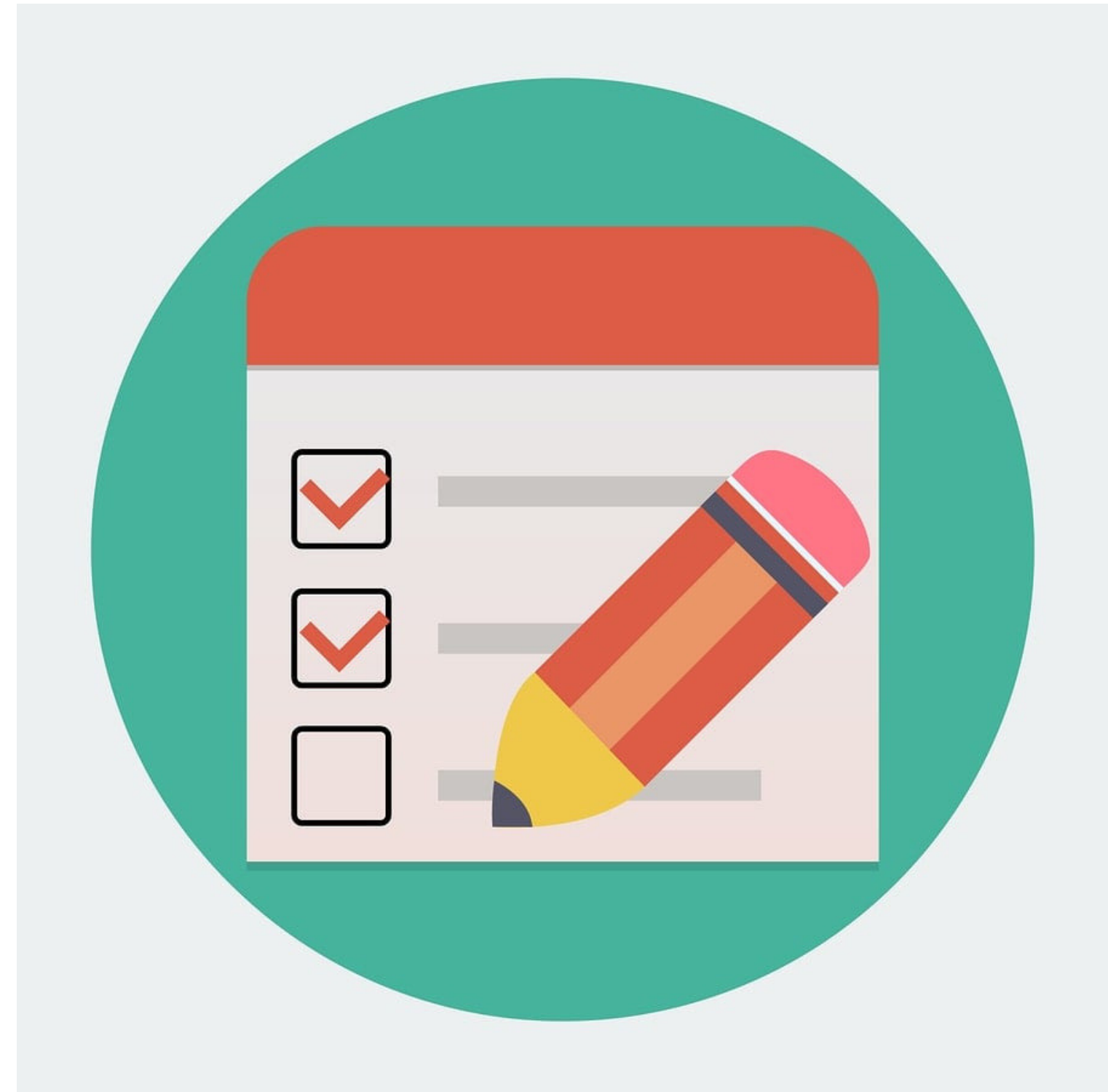
What I will cover today

Topic 1: Back to Basics

Topic 2: Case Study: SAUL Collaboration

Topic 3: Parting Thoughts

Q&A



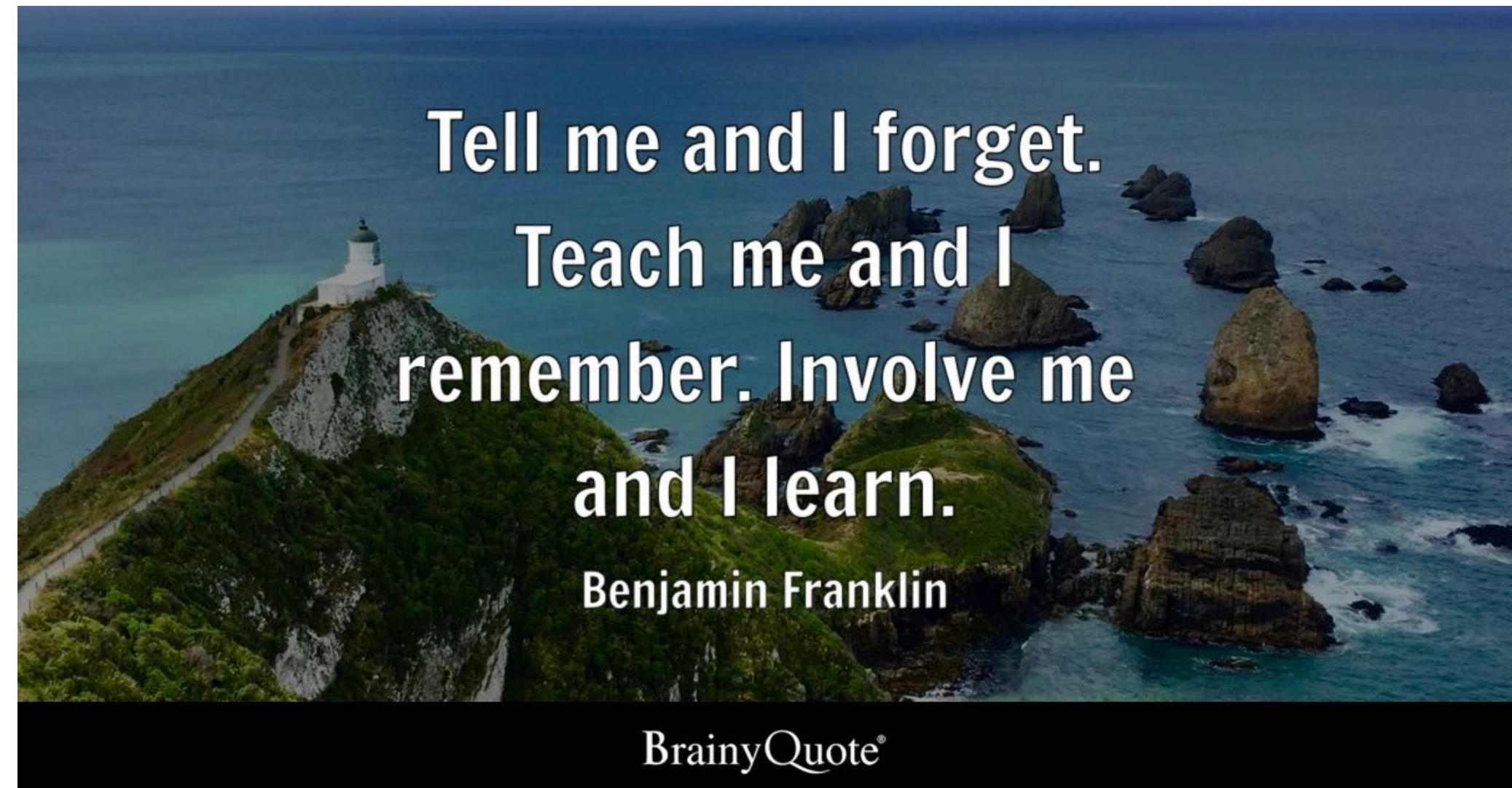
Topic 1: Back to Basics

Let's ask Google

Go to: www.google.com

Type in: What is collaboration?

Time: 2 mins



Source: https://www.brainyquote.com/quotes/benjamin_franklin_383997

Collaboration is the process of two or more individuals, groups, or organizations working together to achieve a common goal or complete a task. It involves sharing ideas, knowledge, and resources to produce something greater than what any individual could achieve alone. [🔗](#)



Here's a more detailed explanation:

Key aspects of collaboration:

Shared Purpose:

Collaboration is driven by a common objective or goal that all participants are working towards. [🔗](#)

Interdependence:

Collaborators rely on each other's contributions and expertise to achieve the shared goal. [🔗](#)

Communication and Coordination:

Effective collaboration requires clear communication and coordination among all participants. [🔗](#)

Synergy:

The combined effort of collaborators often leads to a better outcome than the sum of individual efforts. [🔗](#)



Defining Collaboration | Types of Collaboration and How to Improve ...

12 Jan 2024 — Collaboration is a partnership; a union; the act of producing or making somethi...

[Webex Blog](#) [⋮](#)



Collaboration - Wikipedia

Collaboration (from Latin com- "with" + laborare "to labor", "to work") is the process of two or...

[W](#) Wikipedia, the free encyclopedia [⋮](#)



What Is Collaboration? - Definiton, Benefits & Types - Simpplr

Collaboration definition. Collaboration is when people work together to complete a task or...

[S](#) Simpplr [⋮](#)



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Retrieved 24 July 2025, 11:45am



I asked Copilot:

What are the
synonyms for
collaboration?

 Copilot ⓘ

Here are several synonyms and related terms for **collaboration**, depending on the context in which you're using it:

General Synonyms

- Cooperation
- Partnership
- Teamwork
- Alliance
- Synergy
- Joint effort
- Coordination
- Association
- Contributive work
- Collective action

Collaborating with Stakeholders: Who are they?

Primary Stakeholders

- Students
- Faculty and Researchers
- Librarians and Library Staff

Institutional Stakeholders

- University Administration
- Academic Departments
- IT Services and Campus Infrastructure
- Centres, Institutes, Labs

External Stakeholders

- Alumni and Donors
- Publishers and Vendors
- Professional Associations
- Community Members and Public Users
- Government and Accreditation Bodies



Strategic Alignment

- SMU Libraries Strategic Plan, 2023- 2025 direction is to "*Collaborate in innovative ways with influential stakeholders and partners in areas of strategic importance*".
- The Libraries build and nurture relationships to leverage our strengths and resources for the collective good of our communities – from local to global."
- This is further underscored with goals such as "to foster connections amongst the members of the Singapore Alliance of University Libraries".

Source:

<https://library.smu.edu.sg/sites/library.smu.edu.sg/files/library/pdf/StrategicPlan2021-25Web.pdf>



Topic 2: Case Study

Singapore Alliance of University Libraries (SAUL) Collaborations



Singapore Alliance of University Libraries (SAUL): Members



An Institute of



(Recently Joined in 2023)

Seven Taskforces and Terms of Reference (TOR)

Licensing E-Resources Task Force (SAULeres)

TOR: To enhance access and expand e-resources at sustainable pricing for the universities

Lead: NUS

Library Technology Services Task Force (SAULTech)

TOR: To provide technical expertise and to advance the application of Information and Computing Technologies (ICT) in library services and operations

Lead: NIE

Copyright Task Force

TOR: To provide advisory to members upon consultation with legal office

Lead: SIT

Knowledge Sharing & Staff Development Task Force

TOR: To provide opportunities for members to develop expertise

Lead: NTU

Seven Taskforces and Terms of Reference (TOR)

Digital Literacy Task Force (DLTf)

TOR: To develop a framework for use by the AUs that will complement MOE's DLF

Lead: SMU

Physical Resource Sharing Task Force

TOR: To enable resource sharing and access to physical collections and spaces available in all SAUL member libraries

Lead: SUTD

Research Services Task Force (RSTf)

TOR: To enhance research support in our parent institutions and to facilitate research productivity of our researchers

Lead: SMU

Examples of Collaborations that Create Meaningful Impact

Enter search terms.

in this collection ▾

Advanced Search

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SINGAPORE ALLIANCE OF UNIVERSITY LIBRARIES (SAUL) COPYRIGHT SEMINAR 2022

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Singapore Management University Libraries and Singapore Alliance of University Libraries warmly invite you to this seminar which addresses relevant exceptions in the new Singapore 2021 Copyright Act for the academic sector. Industry experts will speak on educational exceptions for teaching and learning, along with a panel discussion on the new provision which pertains to computational data analysis for text and data mining. Join us to learn more about copyright awareness, the new Act, and the potential implications for academics and librarians in Singapore.

Browse the contents of Singapore Alliance of University Libraries (SAUL) Copyright Seminar 2022:

[Program of SAUL Copyright Seminar 2022](#)

Reference: <https://ink.library.smu.edu.sg/saulcopyright2022/Program/>

Examples of Collaborations that Create Meaningful Impact

SAUL-RSTF WEBINAR 2023 RETHINKING SCHOLARLY COMMUNICATION IN THE AGE OF AI

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InK | Institutional Knowledge at Singapore Management University

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SAUL-RSTF WEBINAR 2023

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Illuminating, thought-provoking, and fun – that’s the gist of the webinar, supplied by participants, not ChatGPT.

Organised by the Singapore Alliance of University Libraries - Research Services Task Force (SAUL-RSTF), the webinar took place on 1 Nov 2023. The objective of the webinar is to provide a platform for knowledge sharing on the promises and challenges of AI in Scholarly Communication, as well as exchanges of new ideas, where participants could gain insights from one another.

Browse the contents of SAUL-RSTF Webinar 2023:

[Program](#)

Reference: <https://ink.library.smu.edu.sg/rstf2023/program/>

Examples of Collaborations that Create Meaningful Impact

NUS Libraries chairs the SAULeres (pronounced "solaris") taskforce, leading partnerships with major publishers to negotiate consortia subscription deals for electronic resources, which includes multiyear contracts.

The SAULeres task force has also championed transformative read-and-publish agreements that shift the conventional academic publishing model to an open access paradigm.

This strategic partnership has not only resulted in substantial cost savings, but it has also ensured uniform access to electronic journals, and even databases for some SAUL member institutions.

Source: <https://nuslibraries-highlights.shorthandstories.com/2023-building-nus-libraries-of-the-future-today/index.html>

Deep Dive: Digital Literacy Taskforce (DLtF)

Role: Chair

Deliverables:

- a) Develop a Digital Literacy Framework**
- b) Develop Digital Literacy Learning Objects**

Developed a Terms of Reference (TOR) or Charter

Singapore Alliance of University Libraries (SAUL): Digital Literacy Taskforce (DLTf) Terms of Reference – February 2021 (DRAFT)



1.1. The Ministry of Education, Singapore (MOE) has developed a nation-wide Digital Literacy Framework (DLF) to equip students at all levels to thrive in a digital society.

1.2. The Singapore Alliance of University Libraries (SAUL) comprising seven university libraries established a Digital Literacy Taskforce (DLTf) to complement the MOE DLF in the Autonomous Universities (AUs).

1.3. The AUs have been providing information and digital literacy programmes in their respective institutions for many years. With MOE DLF in place, it is timely to collaborate to develop a framework for the AUs.

1.4. This will leverage expertise across the AUs and avoid duplication of efforts, including the work done in this regard by the National Library Board (NLB) to customize programmes to meet the specific needs of the students and faculty that each AU library serves.

1.5. Stakeholder involvement and consultations will inform the work of the Taskforce in achieving their goals and outcomes.

2 Scope and Remit



2.1. The remit of the DLTf is to develop a framework for use by the AUs that will complement MOE's DLF.

2.2. The scope of the project will involve amongst others:

- Gathering information and managing expectations from stakeholders
- Defining common learning outcomes for the AUs
- Developing digital learning objects and digital learning experiences which can be shared and embedded into the AU's digital literacy programmes.

3 Goals and Outcomes



3.1. The DLTf will approach use a multipronged approach to achieve its goals and outcomes:

3.1.1. Information Gathering

- Establish a contact in MOE as a resource person for the project to understand the overarching national outcomes and expectations for the AUs. Furthermore, for information exchange and guidance for alignment.
- Understand the digital literacy initiatives and efforts undertaken by the polytechnics and the National Library Board (NLB).

3.1.2. Synthesis

- Use the latest MOE DLF to identify common learning outcomes for the AUs.
- Map existing information and digital literacy programmes to the learning outcomes to identify gaps and best practices.

3.1.3. Implementation

- Identify and recommend common learning objects.
- Subject to funding, design and develop common learning objects for use by the AUs.

4 Membership and Meetings



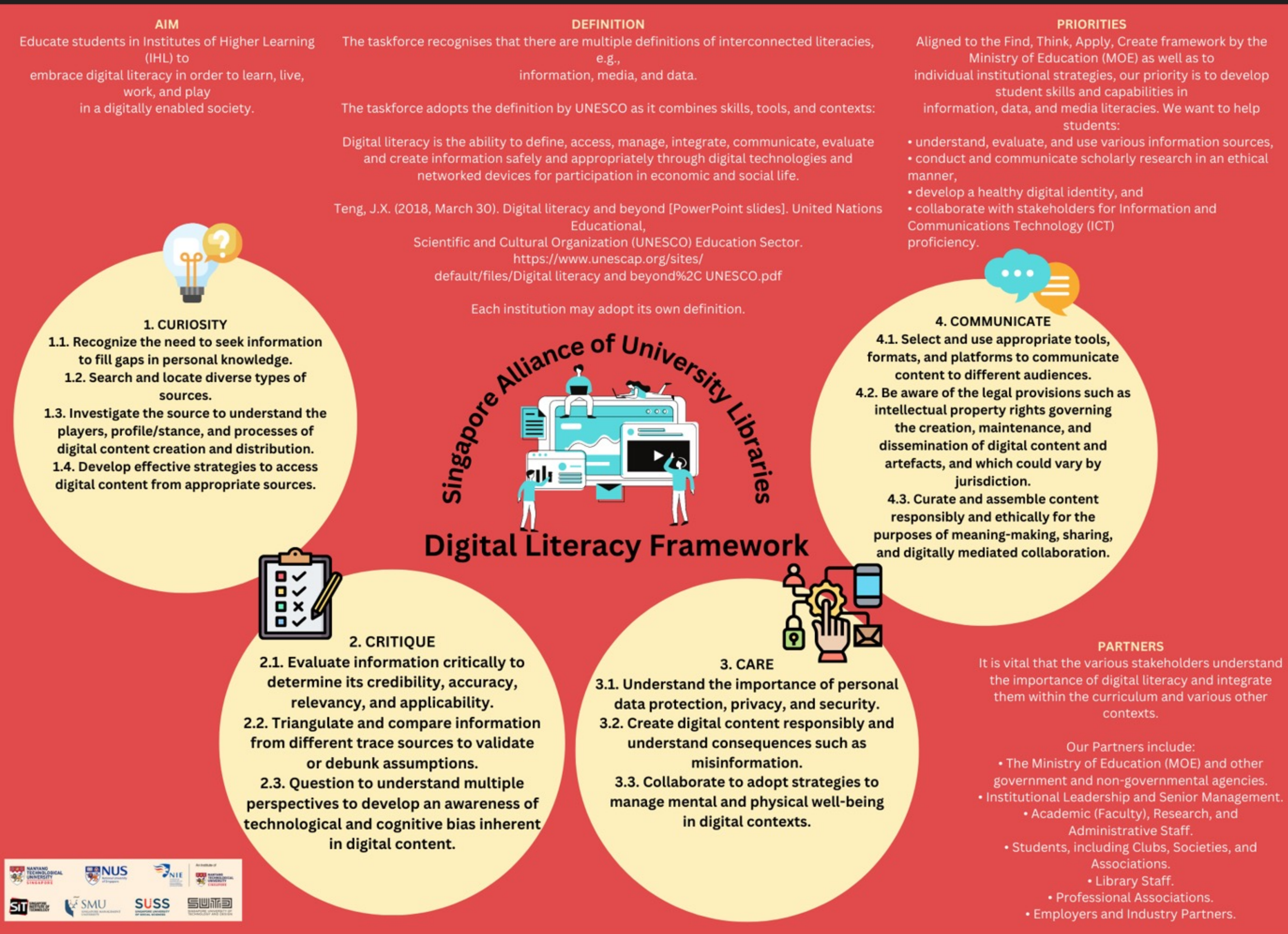
4.1. The current membership comprises of representatives from seven academic libraries. (See Appendix 1).

4.2. The membership appointment will be for a period of two years.

4.3. The committee may co-opt other subject matter or domain experts for specified periods of time to facilitate information and knowledge sharing.

4.4. Meetings will be held on the third Wednesday of every month and notes from the meetings will be communicated to all the members.

4.5. The Chair will report updates at the SAUL Meeting and other appropriate channels.



Digital Literacy Framework

Insights:

- Adopted UNESCO's definition of digital literacy
- Lists aims, priorities, partners
- Focus on 4 areas:
 - Curiosity
 - Critique
 - Care
 - Communicate

Digital Literacy Learning Object

New interactive resource on Digital Literacy: What you need to know

02 Jun 2022



Topic 1: Collaboration Skills for Group Projects in Blended-Learning Environments

- Blended or hybrid learning
- Group work and collaboration in face-to-face and online environments

TRANSCRIPT

"Blended learning?"
"Synchronous classes?"
"Asynchronous classes?"
Click on a thought bubble to learn more.

Collaboration Skills for Group Projects in Blended-Learning Environments

Synchronous vs Asynchronous

Synchronous classes?

Blended learning?

Asynchronous classes?

Click on a thought bubble to learn more


- How internet search engines work
- Algorithmic bias in search results

TRANSCRIPT

Librarian: **Are search algorithms neutral or biased?**
Read the summary of the article by Paul Cleverly to find out more on search algorithms and if they are neutral or biased. You will need to answer some questions about the article to proceed.
Here are the key extracts of the article.

Bias and Influence in Search Tools

Search Algorithms: Neutral or Biased?



Are search algorithms neutral or biased?
Read the summary of the article by Paul Cleverly to find out more on search algorithms and if they are neutral or biased. You will need to answer some questions about the article to proceed.

Summary

**Search Algorithms:
Neutral or Biased?**

FULL ARTICLE >

II

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NEXT >

Topic 3: Evaluating Information from Digital Sources

- SIFT (Stop, Investigate, Find, Trace) and S.U.R.E concepts to evaluate digital information
- Open web content and peer-reviewed content

TRANSCRIPT

By the end of this topic, you will be able to:

- Explain the SIFT (Stop, Investigate, Find, Trace) method to evaluate information from digital sources.

You will learn more about:

- S.U.R.E. as a concept to evaluate digital information, and
- Open web content and peer-reviewed content.

This topic is mapped to the graduate learning outcome on: Critical thinking and problem solving.

Evaluating Information from Digital Sources

Learning Outcomes

By the end of this topic, you will be able to:


- 💡 Explain the SIFT (Stop, Investigate, Find, Trace) method to evaluate information from digital sources.

You will learn more about:

- 💡 S.U.R.E. as a concept to evaluate digital information
- 💡 Open web content and peer-reviewed content

This topic is mapped to the graduate learning outcome on:

- 💡 Critical thinking and problem solving



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NEXT >

- Cybersecurity threats in academic environments
- Tips for digital well-being


TRANSCRIPT

In this topic, we learned about **cybersecurity threats** in academic environments and how to **protect and maintain our digital well-being**.


You may download a summary for this topic for your own reference by clicking the button at the bottom.

☰ Cybersecurity Threats and Digital Well-Being


Topic Summary





Cybersecurity Tips
Phishing Emails, Scams, Cyber Hygiene.





S.C.A.M.
Stop, Calm, Assess, Mull.



Digital Well-Being
Sleep, time limits, study area, charging station, enjoy together, balance.



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Topic 5: Understanding Digital Rights and Responsibilities

- Digital rights and responsibilities
- Creative Commons

TRANSCRIPT

If you are ever in doubt as to which Google Images are free to use, one handy tip is using Google's image search tool functions itself. To do this, open your Google Image Search as usual and find the Tools tab on-screen.

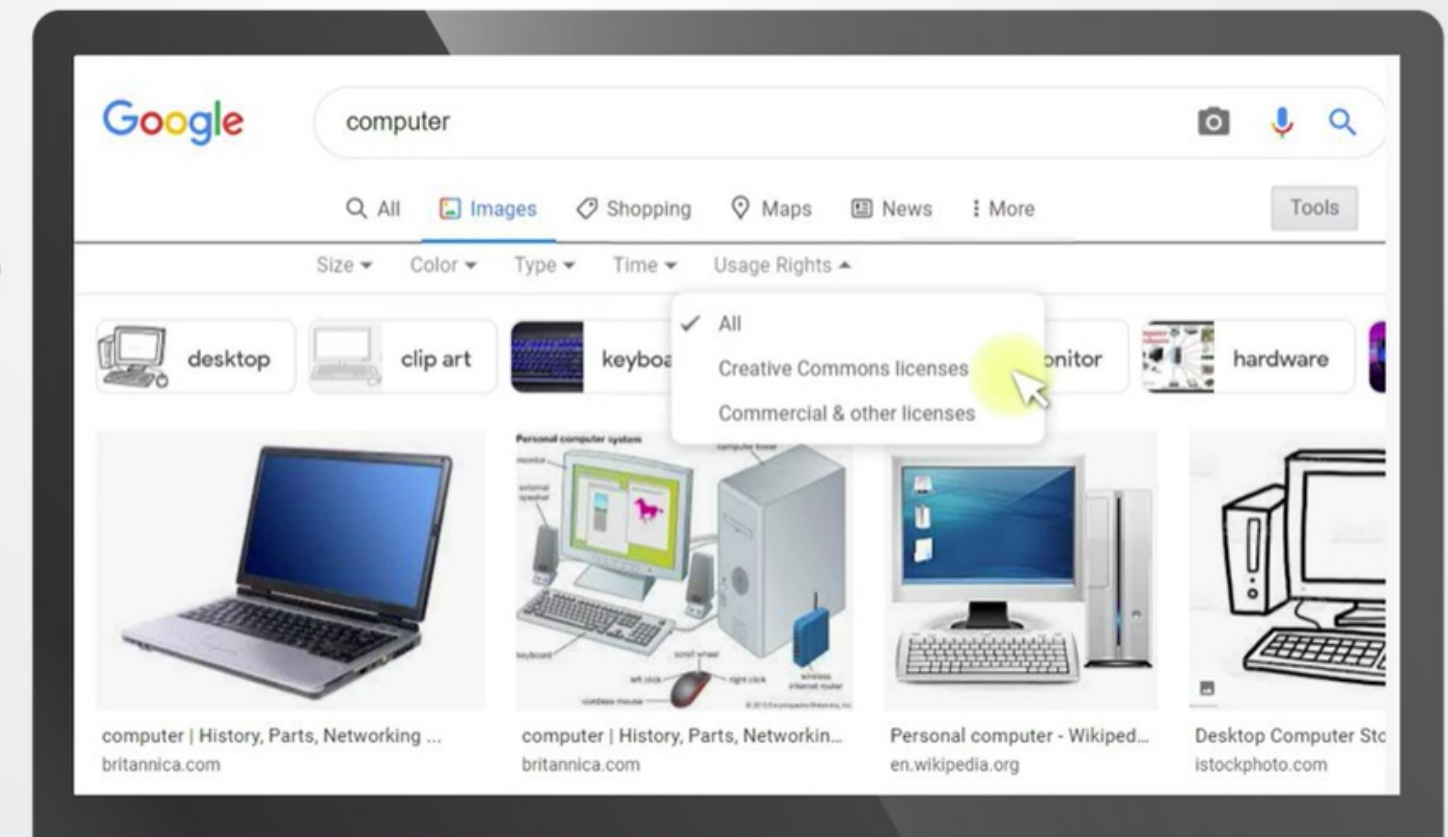
In the drop-down menu, select Usage Rights and then select Creative Commons Licences. Google will automatically give you access to images on the platform that have been made publicly available by other people on the internet.

Understanding Digital Rights and Responsibilities

Using Materials from the Internet



How do I tell if certain **Google Images** are free to use?



Examples of Collaborations that Create Meaningful Impact

Output:

- Incorporated in instructional programmes
- Available as an OER in SIT Repository
- Freely available for anyone to use or reuse

The screenshot shows the SIT Institutional Research Repository interface. At the top, there's a header with the SIT logo, a 'Browse' link, a search bar, and a 'Log in' link. The main content area features the title 'SAUL Information and Digital Literacy Learning Objects' with a grid icon. Below the title, there's a '+ Follow' button, 'Version 9', and a timestamp 'Posted on 2023-05-23 - 08:36'. The description states: 'Building upon the nation-wide Digital Literacy Framework drawn up by the Singapore Ministry of Education (MOE), the Singapore Alliance of University Libraries (SAUL) Digital Literacy Taskforce developed a set of digital learning objects that could be embedded into the information and digital literacy programmes of the participating universities.' To the right, 'USAGE METRICS' shows '3,037 views' and '0 citations'. Below this, 'AUTHORS (1)' lists 'Singapore Alliance of University Libraries'. 'CATEGORIES' includes 'Library and information studies not elsewhere classified'. 'KEYWORDS' are 'digital literacy' and 'information literacy skill'. A list of seven libraries comprising SAUL is provided: NTU, NIE, NUS, SIT, SMU, SUSS, and SUTD. The Creative Commons license is specified as 'Attribution-NonCommercial-ShareAlike 3.0 Singapore (CC BY-NC-SA 3.0 SG)' and 'Attribution-NonCommercial-ShareAlike 4.0 International (CC BY-NC-SA 4.0)'. A 'Download' section mentions files available from the SIT Institutional Research Repository. At the bottom, there's a 'CITE THIS COLLECTION' section with a 'DataCite' dropdown menu.

Reference: https://irr.singaporetech.edu.sg/collections/information_and_Digital_Literacy_Learning_Objects/6069155

Topic 3: Parting Thoughts



Thinking Questions

- How can we elevate our collaborations with our stakeholders from being beyond providing venue, supporting logistics, arranging refreshments, setting up registration, to something more strategic?
- Does having/signing more Memorandums of Understanding (MOUs) mean more partnerships and collaborations?
- Do collaborations end up one-sided or become political with personal agendas?

SMU's Office of Partnerships & Engagement

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Office of Partnerships & Engagement

» International Office

» Institute of Innovation and Entrepreneurship [🔗](#)

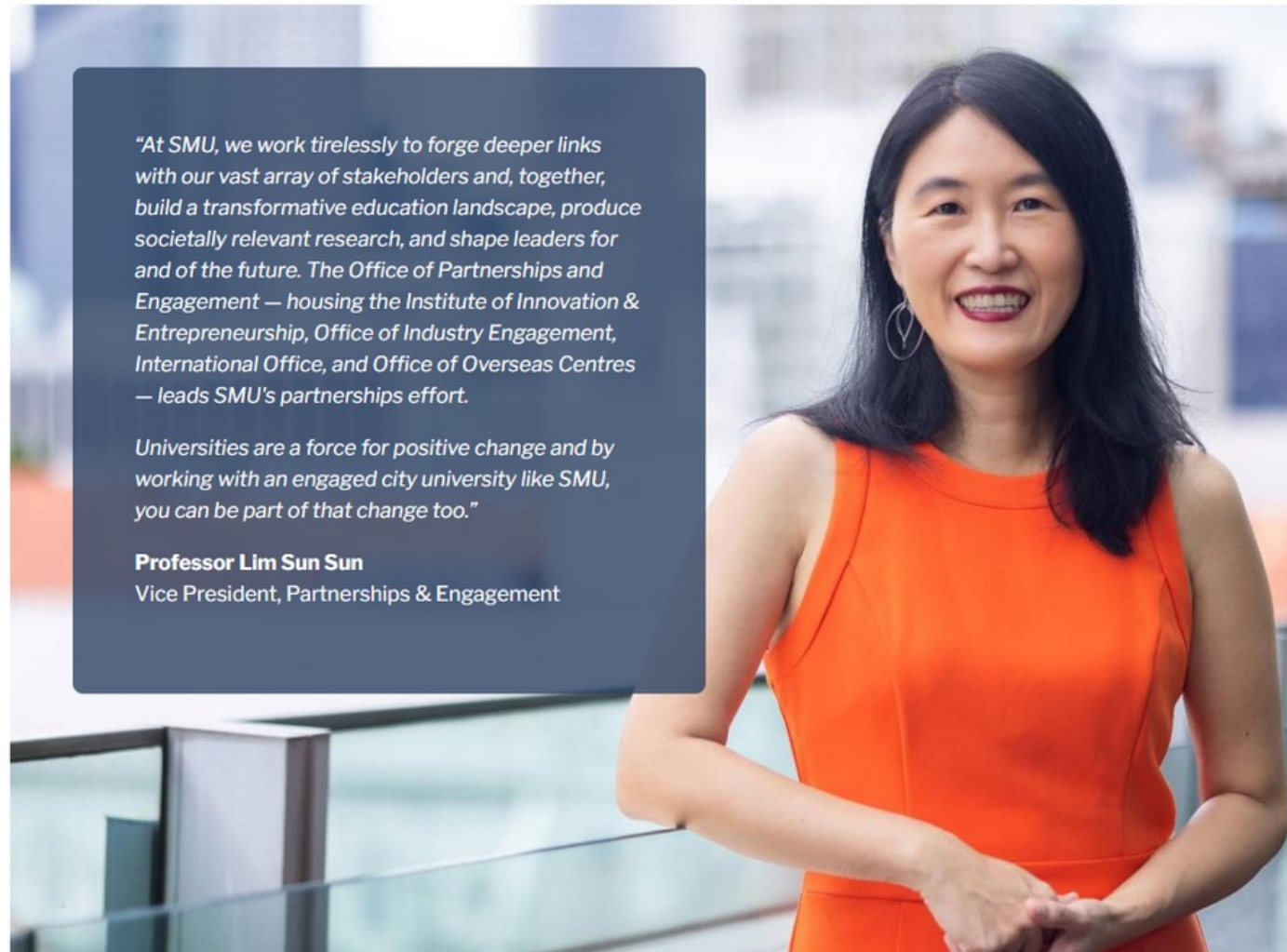
» Office of Industry Engagement

Office of Overseas Centres >

"At SMU, we work tirelessly to forge deeper links with our vast array of stakeholders and, together, build a transformative education landscape, produce societally relevant research, and shape leaders for and of the future. The Office of Partnerships and Engagement — housing the Institute of Innovation & Entrepreneurship, Office of Industry Engagement, International Office, and Office of Overseas Centres — leads SMU's partnerships effort.

Universities are a force for positive change and by working with an engaged city university like SMU, you can be part of that change too."

Professor Lim Sun Sun
Vice President, Partnerships & Engagement



WHY PARTNER WITH SMU

A University Primed for Collaborations



Industry-Ready Talent Pipeline

Connect with more than 13,000 talent with global perspectives



Workforce Development

Equip your workforce with the skills needed to stay ahead of the curve and enhance your organisational capabilities



Impactful Research

Harness our expertise to develop sustainable solutions for growth and operational efficiency



Knowledge Transfer and Commercialisation

Fast-track your innovation with SMU's licensed deep-tech and cutting-edge solutions



Global Network

Access our wide global networks of 60,000 alumni, 300+ partner universities, and 3 overseas centres

Source: <https://www.smu.edu.sg/partnerships/office-partnerships-engagement>

SMU Libraries' Strategic Partnership Approach

International Partnership. Objectives

Visibility & Reputation

Contribute to internationalisation and reputational building efforts of SMU.

Institutional strategies

Drive institutional strategies through the development and positioning of SMU Libraries' programmes.

Professional development

Facilitate professional development of staff of SMU Libraries.

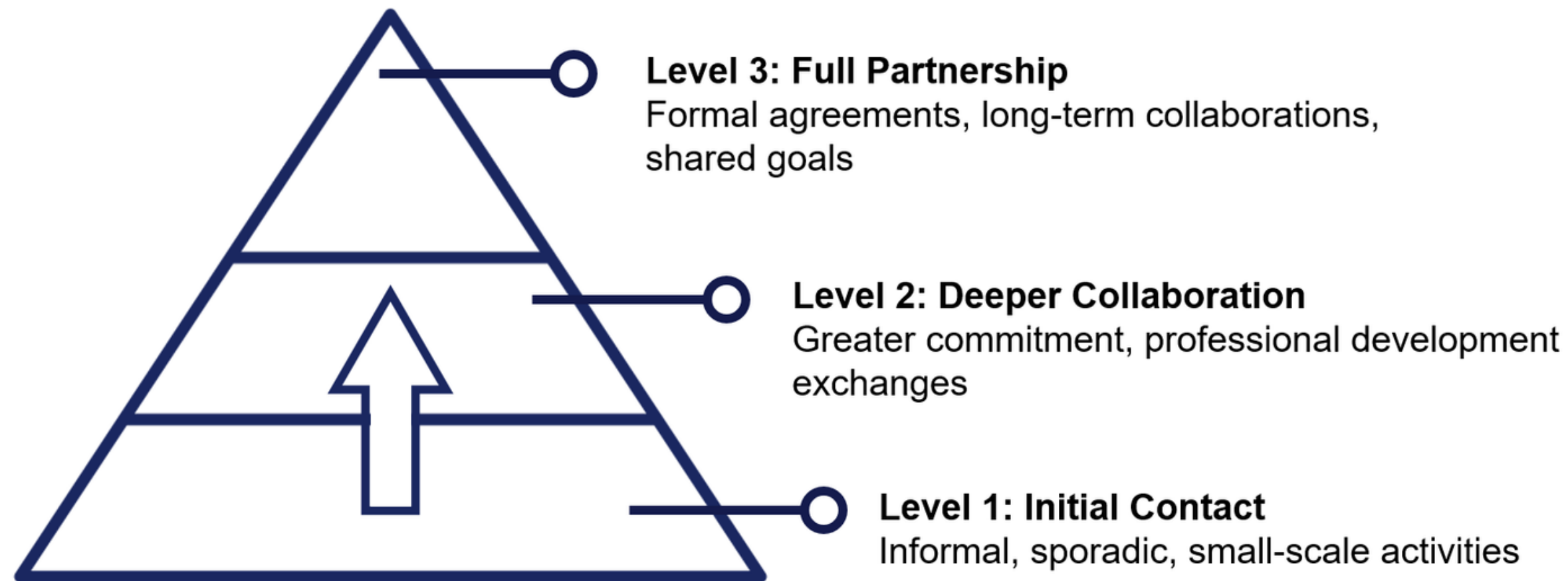
Benchmarking & improvement

Facilitate benchmarking of SMU Libraries against peer and aspirant universities for continuous improvement.

Acknowledgement:

Tay, Mui Yen. (2024). Corporate Services & Art, Service Sharing on 7 August 2024. Partnerships and Branding. SMU Libraries.

SMU Libraries' Strategic Partnership Approach



Partnerships with international institutions can take various forms, building in depth and commitment over time. From informal initial contacts to full-fledged, long-term collaborations, each level of partnership brings unique benefits and opportunities for SMU Libraries to advance its strategic goals.

Levels of Partnership

Acknowledgement:

Tay, Mui Yen. (2024). Corporate Services & Art, Service Sharing on 7 August 2024. Partnerships and Branding. SMU Libraries.

Five C's for Collaboration

1. Charter or TOR for Compliance
2. Commitment for Completion
3. Cooperation not Competition
4. Communication for Clarity
5. Co-Creation for Co-Consumption



Thinking Questions

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- Do collaborations end up one-sided or become political with personal agendas?

Questions, Experiences,
Thoughts and Comments

Thank you
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